

The Executive Director

Alicante, 03 November 2017

Mr Bernd Loescher President Union Syndicale Fédérale Avenue des Gaulois, 8 B-1040 Brussels Belgium

By email: usf@unionsyndicale.eu

Subject: Your recent letter re nomination as President of EPO

Dear Mr Loescher

I wish to thank you for your congratulations on my recent election as President of the European Patent Office.

In the different managerial positions of my career path, and especially in my current tenure as Executive Director of the European Union Intellectual Property Office, I have always prioritised human resources matters and have developed an open and fruitful relationship with the representatives of the staff and their associations.

In this sense, I look forward to continuing the cooperation between the EPO and the Union Syndicale Fédéral once I take up my duties as President of the European Patent Office next year.

Yours sincerely

António Campinos